

22 December 2020

Jon Zubieta Syracuse, NY 13224 I would like to congratulate you on a distinguished career and thank you for your many years of dedicated service to the College of Arts and Sciences and Syracuse University. This letter provides important information regarding your retirement and is sent with the concurrence of Associate Provost for Faculty Affairs I allowed N. Bood and Visa Chancellar and Interim Visa Chancellar and Dr. 71 71.1. 11.

			artmant and w			
بالمالة المستعددية	مغتقم مدمات ما العداد م	neios éo vove eo	etramane will by	o contingent und	on eatiefying the	.
	,					
-	-	_	_	_	-	
ns z	8	. *." N	##	# E	= 8.21	110,
						1
						1
						4
iromants of each	benefit plan, and	d such requirem	ent <u>s will includ</u>	e the need to wo	ork a minimum	number



Exemple doe Dobalf of Common lairer city but	
	December 22, 2020
Zhanji Interim Vice Chancellor and Provost	Date
Interim vice Charicellor and Provost	
Laccept the Agreement as described above.	
	5.
Jon Zubieta	Date

cc: LaVonda N. Reed, Associate Provost for Faculty Affairs Kristen Otter, Senior Benefits Specialist, Human Resources

Encl: Syracuse University Retiree Benefits Summary